1. Presentation of data regarding sponsored projects by unit, demonstrating trends across many units and in CALS as a whole (Parker, Sangita).

2. Discussion of meeting between DRAC co-chairs and CALS Faculty Council re. translation of ‘all faculty’ issues from DRAC Research Faculty Morale spreadsheet (research focus) to CALS Faculty Council (Kirsten, Betsy).

3. Discussion of question from the DRAC Research Faculty Morale spreadsheet: what is the value of research in CALS (financial, in terms of foundational discovery, and in terms of impact) given the costs associated with it (Kirsten, Parker).
   a. Making significant and lasting impacts on the future of our world
   b. Training future leaders and complementing traditional education
   c. Educating, engaging, and advancing our community, state, nation, and world

4. Discussion of question from the DRAC Research Faculty Morale spreadsheet: is there a value in having a research academy in parallel to the Bart Cardon Fellows, and what should its role be (Betsy)